

Application and Plan Review

FY23 1003 Funding – MCAPS

Office of School Improvement

mdek12.org



MISSISSIPPI
DEPARTMENT OF
EDUCATION

January 26, 2023



VISION

To create a world-class educational system that gives students the knowledge and skills to be successful in college and the workforce, and to flourish as parents and citizens



MISSION

To provide leadership through the development of policy and accountability systems so that all students are prepared to compete in the global community



1

ALL Students Proficient and Showing Growth in All Assessed Areas



2

EVERY Student Graduates from High School and is Ready for College and Career



3

EVERY Child Has Access to a High-Quality Early Childhood Program

EVERY School Has Effective Teachers and Leaders

4



EVERY Community Effectively Uses a World-Class Data System to Improve Student Outcomes

5



EVERY School and District is Rated “C” or Higher

6

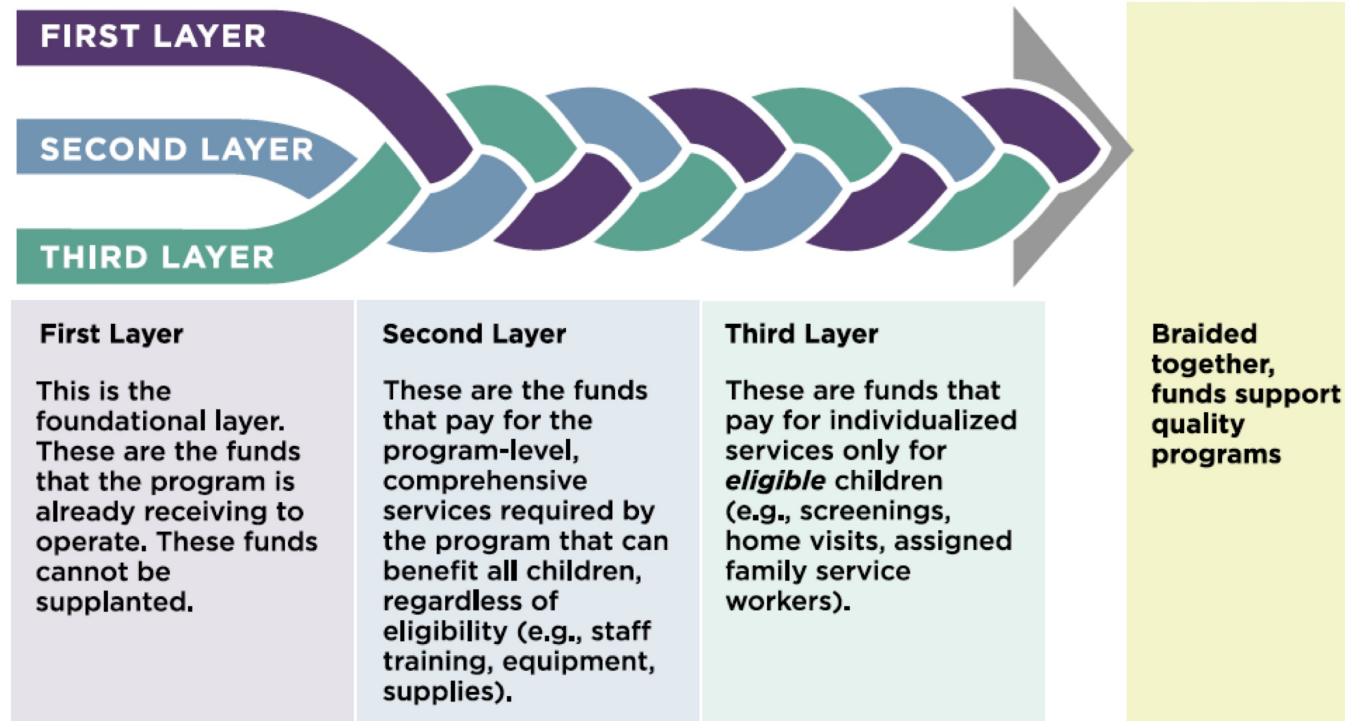


- Funding Methodology
- FY23 Funding Application
 - District Application
 - School Application
 - Budget
 - School Improvement Checklist
- Funding Codes
- Revisions
- Substantial Approval

1003 Funding



Braiding All Funds



Source: NC Early Childhood Foundation. (2014). Layered funding: Hallmark of EHS – Child Care Partnerships. Retrieved from <https://buildthefoundation.org/2014/03/layered-funding-hallmark-of-ehs-child-care-partnerships/>

Critical to Supporting Initiatives to Build Capacity for decisions:

- To deliver high quality professional learning
- Utilize high quality instructional materials/resources
- Implement initiatives and innovations with promising to strong evidence demonstrating positive impact
- Creates flexibility and greater opportunity through braiding
- To change the lives of each child impacted
- To ensure allocation of resources to the schools that have the greatest need



District Application

Sections

Application Status: **Draft Started**

Change Status To: [LEA Federal Programs Draft Completed](#)

View Change Log

Description (View Sections Only View All Pages)	Validation	Print <input type="checkbox"/> Select Items
All	Messages	Print
<input type="checkbox"/> History Log		Print
History Log		Print
Create Comment		
<input type="checkbox"/> Allocations		Print
Allocations		Print
<input type="checkbox"/> District Level Application	Messages	Print
Application Components		Print
Part I: District Application for Section 1003 School Improvement Funds	Messages	Print
<input type="checkbox"/> School Improvement, 1003	Messages	Print
Budget	Messages	Print
Budget Overview		Print
School Improvement, 1003 School Allocations		Print
Part II: Vision, Mission, Goals	Messages	Print
Part III: Use of Required Title I, Part A Reservation for CSI, TSI and ATSI Schools		Print
Personnel Details (Regular School Year Pre K-12 School Level)	Messages	Print
Personnel Details (Summer School Pre K-12 School Level)		Print
Related Documents	Messages	Print
<input type="checkbox"/> Assurances		Print
Related Documents		Print
<input type="checkbox"/> School Improvement, 1003 Checklist		Print
School Improvement, 1003 Checklist		Print

* 4. Please address the following:
a. Describe what the school will do with stakeholders (including principals, other school leaders, teachers and parents) to develop and implement a school-level TSI plan to improve student outcomes based on the indicators in the statewide accountability system.
b. What is the LEA's determined number of years for a school to be identified before additional action will be taken by the LEA?
c. Describe the additional action to be taken by the district.
1111(d)(2)(B)(v)

Check Spelling

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* 5. Please describe how the district will use a rigorous review process to recruit, screen, select, and evaluate any external partners with whom the district will partner to implement strategies or interventions funded with Section 1003 funds. Please address each part of the process.

Check Spelling

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* 6. Please describe how the district will align other Federal, State, and local resources to carry out the activities supported with Section 1003 funds. Please address each entity.

Check Spelling

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* 7. Please describe how the district will, as appropriate, modify any practices and policies to provide operational flexibility that enables full and effective implementation of CSI and TSI plans.

* 9. Please describe how districts with CSI, TSI, and ATSI school plans identify resource inequities, which may include a review of LEA and school level budgeting that will be addressed through implementation of the plan. (ESEA section 1111(d)(1)(B)(iv) and (2) (C)).

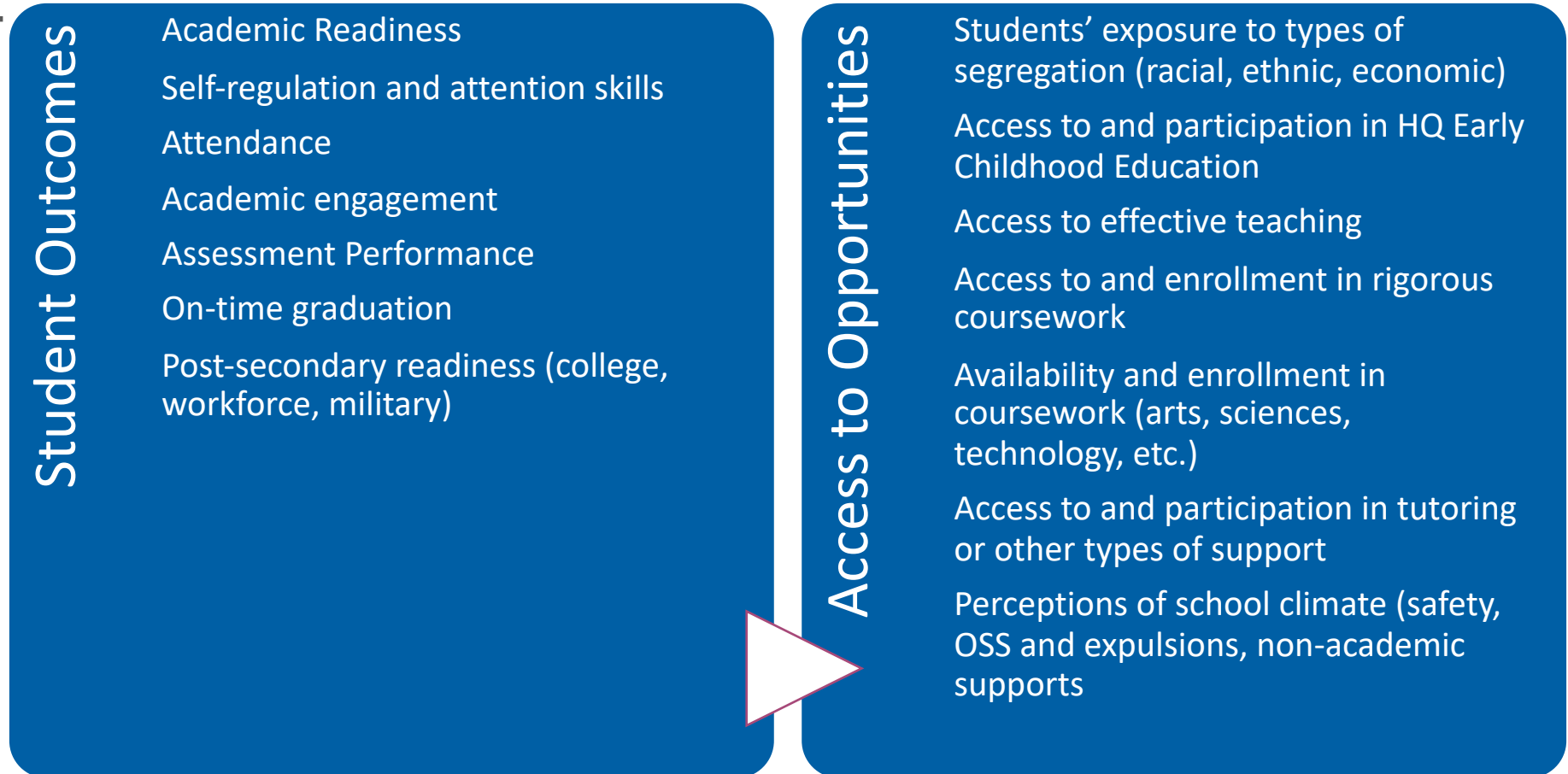
Check Spelling

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- * Required Assurance. The district assures that each school that receives Section 1003 funds will receive all of the State and local funds it would have received in the absence of Section 1003 funds.
- * LEA Approval Certification: The district certifies that the plan and funding application for each school that received Section 1003 funds has been reviewed at the school and district level as well as has received approval from the principal, federal programs director, business manager, superintendent and local school board.
- * I understand that upon approval of our application, the district is required to enter the approved budget into the district's accounting package and align it to the approved application in MCAPS. In addition, I understand that this alignment must be done with each approved application revision.

- A State must periodically review resource allocation to support school improvement for each school district in the State serving a significant number of CSI, TSI and/or ATSI schools (ESEA section 1111(d)(3)(A)(ii))
- CSI and ATSI plans must **identify resource inequities**, which may include a review of LEA and school-level budgeting, **to be addressed through implementation of the plan.** (ESEA section 1111(d)(1)(B)(iv) and (2)(C))

- Considerations for examining resource inequities can include but are not limited to:



Monitoring Educational Equity, September 2019 Consensus Study Report Highlights

School Application

[View Change Log](#)

Description (View Sections Only View All Pages)	Validation	Print Select Items
All	Messages	Print
[-] History Log		Print
History Log		Print
Create Comment		
[-] Allocations		Print
Allocations		Print
[-] District Level Application	Messages	Print
Application Components		Print
Part I: District Application for Section 1003 School Improvement Funds	Messages	Print
[-] School Improvement, 1003	Messages	Print
[Redacted]		
Budget	Messages	Print
Budget Overview		Print
School Improvement, 1003 School Allocations		Print
Part II: Vision, Mission, Goals	Messages	Print
Part III: Use of Required Title I, Part A Reservation for CSI, TSI and ATSI Schools		Print
Personnel Details (Regular School Year Pre K-12 School Level)	Messages	Print
Personnel Details (Summer School Pre K-12 School Level)		Print
Related Documents	Messages	Print
[-] Assurances		Print
Related Documents		Print
[-] School Improvement, 1003 Checklist		Print
School Improvement, 1003 Checklist		Print

 **School name appears here**

*** Vision of the School:**

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*** Mission of the School:**

Check Spelling

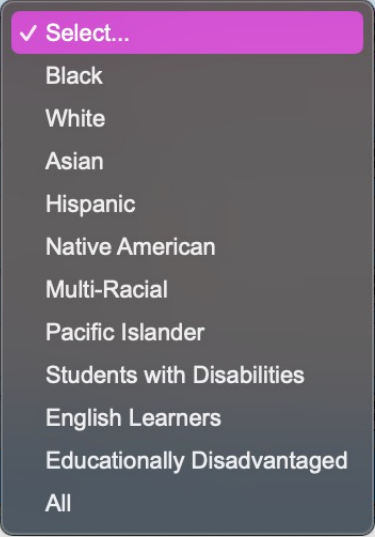
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*** Improvement Status**

CSI TSI ATSI

Selection of Subgroups – Example

Progress Towards Proficiency - MS Succeeds Report Card

Area	Subgroup	Prior Year Proficiency % MAAP Spring Assessment	Current Year Proficiency % MAAP Spring Assessment	Target Proficiency % on MAAP Spring Assessment
ELA		* <input type="text"/> %	* <input type="text"/> %	* <input type="text"/> %
Add Row				
Math		* <input type="text"/> %	* <input type="text"/> %	* <input type="text"/> %
Add Row				
Science		* <input type="text"/> %	* <input type="text"/> %	* <input type="text"/> %
Add Row				
History		* <input type="text"/> %	* <input type="text"/> %	* <input type="text"/> %
Add Row				

- ✓ Select...
- Black
- White
- Asian
- Hispanic
- Native American
- Multi-Racial
- Pacific Islander
- Students with Disabilities
- English Learners
- Educationally Disadvantaged
- All



Strategy Key

Leadership (L) Interventions, strategies, or practices that address the development of school leaders.

High Quality Instructional Materials (HQIM) Interventions, strategies, or practices that are aligned with MDE High Quality Instructional Materials Requirements.

Technology Integration (TI) Interventions, strategies, or practices that are intended to support the use of technology in its various forms to improve or support instructional practices.

Ongoing, Job-Embedded, Professional Development (OJEPD) Interventions, strategies, or practices that are intended to support the use of deep and continuous professional learning to improve or support instructional practices.

Increased Learning Time (ILT) Interventions, strategies, or practices that are intended to support an increase in the traditional school day to improve or support instructional practices.

Early Childhood (Pre-K) Programs (ECP) Interventions, strategies, or practices that are intended to support the implementation of early childhood learning practices or programs.

Other (O) Interventions, strategies, or practices that are not aligned to the named categories intended to improve or support instructional practices.


Evidence-based Instructional Resources (EBIR) Interventions, strategies, or practices that are intended for use in its various forms to improve or support instructional practices.

Domains and Indicators of Effective Practice
I. Transformational Leadership Indicators of Effective Practice
LDR.2.09: Principal establishes a sense of urgency and shared accountability for meeting school improvement objectives.
PLN.1.03: The Leadership team implements, monitors, and analyzes results from an early warning system at the school level using indicators (e.g., attendance, academic, behavior monitoring) to identify students at risk for dropping out of high school.
II. Talent Development Indicators of Effective Practice
DC.1.01: LEA and school have structured support systems for recruitment, placement, induction, and retention of teachers and leaders who have the skills needed for school transformation.
LDR.3.07: Professional development of individual teachers includes an emphasis on indicators of effective teaching.
III. Instructional Transformation Indicators of Effective Practice
PLN.4.05: Instructional teams use student learning data to assess strengths and weaknesses of the curriculum and instructional strategies.
PLN.4.03: The school provides all students with academic supports (e.g., supplemental interventions) when needed to enable them to succeed in rigorous courses designed for college and career readiness.
IV. Culture Shift Indicators of Effective Practice
LDR.3.10: School implements strategies and practices to improve school climate and culture that incorporates the input of students, parents and other stakeholders.

Evidence-based Action Plan

The content of my currently approved CSI, TSI, or ATSI Plan will not be modified with this submission.

Use the drop-down and the table below to create an evidence-based action plan.

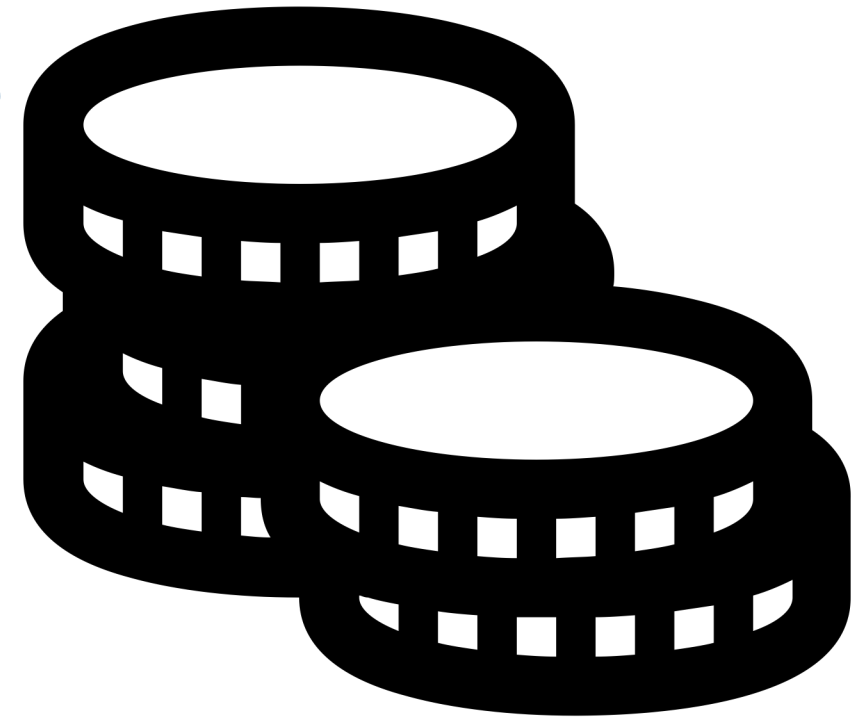
Indicator of Effective Practice	Action Step: What action is being taken to improve outcomes?	Effect Size	Source Evidence Level	Position Responsible: What position will monitor implementation of the action step?	Describe "Other" if selected in drop down	July 1, 2022 - September 30, 2024	Cost
 Select...			✓ Select... Strong Moderate Promising	✓ Select... School Administrator Counselor Lead Teacher Instructional/Academic Coach Interventionist School Improvement Facilitator Other (describe in next column)			\$

Add Row

- ✓ Select...
- LDR.209
- PLN.1.03
- DC.1.01
- LDR.3.07
- PLN.4.05
- PLN.4.03
- LDR.3.10

Character Limit

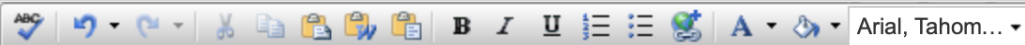
Budget Details





Action	Function Code	Total
Modify	1140 - High School Programs	\$0.00
Modify	1142 - Career & Technical Education Programs	\$0.00
Modify	1191-1195 - Other Regular Programs	\$0.00
Modify	1196 - E-Learning Programs	\$0.00
Modify	1197-1199 - Other Regular Programs	\$0.00
Modify	1210 - Gifted Education Programs	\$0.00
Modify	1230 - Alternative School Programs	\$0.00
Modify	1250 - Title I Programs	\$0.00
Modify	1260 - After School Programs	\$0.00
Modify	1270 - Remediation/Extended School Year Programs	\$0.00
Modify	1280 - Tutorial/Supplemental Educ. Services	\$0.00
Modify	1285 - Drop-out Prevention Programs	\$0.00
Modify	1290 -1294 - Defined Special Programs	\$0.00
Modify	1295 - Private School Participation	\$0.00
Modify	1296-1299 - Other Special Programs	\$0.00
Modify	1310-1390 - Adult Continuing Education Programs	\$0.00
Modify	1410-1420 - Summer School Programs	\$0.00
Modify	1930-1990 - Other Instructional Programs	\$0.00
Modify	2110-2119 - Attendance & Social Work Svs.	\$0.00
Modify	2120-2129 - Guidance Services	\$0.00
Modify	2130-2139 - Health Services	\$0.00
Modify	2140-2149 - Psychological Services	\$0.00
Modify	2150-2159 - Speech Pathology and Audiology Services	\$0.00
Modify	2160 - School Resource Officer (Not Security/Police)	\$0.00
Modify	2190 - Other Support Services - Students	\$0.00
Modify	2210-2219 - Improvement of Instruction Services	\$0.00
Modify	2220-2229 - Educational Media Services	\$0.00
Modify	2240 - Academic Student Assessments	\$0.00
Modify	2290 - Other Support Services-Instructional Staff	\$0.00

Add Budget Detail << First < Previous Next > Last >> Items 0-0 out of 0 Items/Page: 10

Delete	Edit	Budget Detail	Narrative Description
			Total for filtered Budget Details: \$0.00
			Total for all other Budget Details: \$0.00
			Total for all Budget Details: \$0.00
			Adjusted Allocation: \$49,694.00
			Remaining: \$49,694.00


Budget Detail		Narrative Description	
Function Code:	2210-2219 - Improvement of Instruction Services		
Object Code:	100-199 - Employee Salaries	2 Teacher stipends for summer planning	
School Improvement: (Select at least 1 tag(s))	OJEPD - On-Going Job-Embedded Profe... <input type="button" value="Select Tag"/>		
Location Code:			
Quantity:	1.00		
Cost:	\$3,000.00		
Budget Detail Total:	\$3,000.00		

Budget Detail		Narrative Description	
Function Code:	2210-2219 - Improvement of Instruction Services	 2 Teacher benefits for summer planning.	
Object Code:	200-299 - Employee Benefits		
School Improvement: (Select at least 1 tag(s))	OJEPD - On-Going Job-Embedded Profe...  Select Tag		
Location Code:			
Quantity:	1.00		
Cost:	\$980.00		
Budget Detail Total:	\$980.00		

Evidence-based Action Plan

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Use the drop-down and the table below to create an evidence-based action plan.



Indicator of Effective Practice	Action Step: What action is being taken to improve outcomes?	Effect Size	Source Evidence Level	Position Responsible: What position will monitor implementation of the action step?	Describe "Other" if selected in drop down	July 1, 2022 - September 30, 2024	Cost
 LDR.3.07 ▾	Provide professional learning	.84	Strong ▾	School Administrator ▾			\$ 8,980.00

[Add Row](#)

Evidence-based Action Plan

The content of my currently approved CSI, TSI, or ATSI Plan will not be modified with this submission.

Use the drop-down and the table below to create an evidence-based action plan.

Indicator of Effective Practice	Action Step: What action is being taken to improve outcomes?	Effect Size	Source Evidence Level	Position Responsible: What position will monitor implementation of the action step?	Describe "Other" if selected in drop down	July 1, 2022 - September 30, 2024	Cost
 LDR.3.07	Provide professional learning	.84	Strong	School Administrator			\$ 8,980.00
 Select...			Select...	Select...			\$

[Add Row](#)

FTE = What percent of salaries is being paid with 1003 funds (i.e., 1=100%, .5=50%, .25=25%, etc.).

N/A

Summer School Personnel Funded with School Improvement, 1003

	Headcount	FTE
Teachers	<input type="text"/>	<input type="text"/>
Paraprofessionals	<input type="text"/>	<input type="text"/>
Instructional Facilitators	<input type="text"/>	<input type="text"/>
Interventionists	<input type="text"/>	<input type="text"/>
Guidance Counselors	<input type="text"/>	<input type="text"/>
Parent Involvement	<input type="text"/>	<input type="text"/>
PD Stipend Recipients/Participants	20.00	20.00
Other: <input type="text"/>	<input type="text"/>	<input type="text"/>
Add Row		
Total:	20.00	20.00

Part III: Use of Required Title I, Part A Reservation for CSI, TSI and ATSI Schools

Navigation bar with page number 1 of 1, search field, and navigation icons.


Total Title I, Part A Allocation to School: \$483,417.00

20% of Title I, Part A Allocation to School for Evidence-Based Interventions: \$96,683.40

Strategy	Evidence Level	Narrative	Cost
Technology Integration	Strong	Funds are allocated for the salary and benefits for paraprofessionals to assist with the implementation of technology and supplemental instructional materials to improve student academic achievement.	\$102,564.72

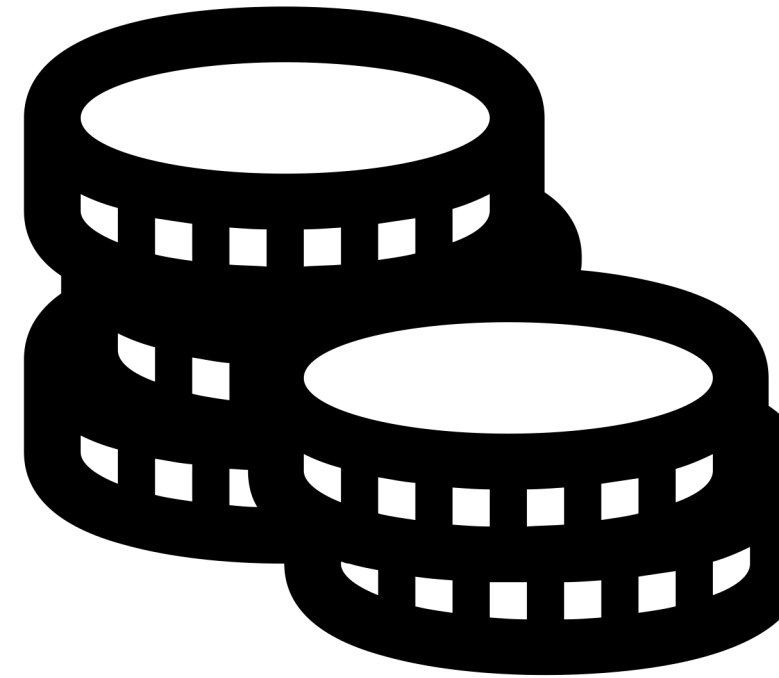
Application Feedback

School Improvement, 1003 Checklist

<input type="checkbox"/> History Log		Print
History Log		Print
Create Comment		
<input type="checkbox"/> Allocations		Print
Allocations		Print
<input type="checkbox"/> District Level Application		Print
Application Components		Print
Part I: District Application for Section 1003 School Improvement Funds		Print
<input type="checkbox"/> School Improvement, 1003	Messages	Print
		
Budget	Messages	Print
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Personnel Details (Regular School Year Pre K-12 School Level)		Print
Personnel Details (Summer School Pre K-12 School Level)		Print
Related Documents		Print
<input type="checkbox"/> Assurances		Print
Related Documents		Print
<input type="checkbox"/> School Improvement, 1003 Checklist		Print
School Improvement, 1003 Checklist		Print

-	2. Part I: District Application	Not Reviewed	←
	1. A description of how the LEA will develop CSI plans for schools that receive Section 1003 funds is not provided.		
	2. A description of how the LEA will support schools developing or implementing TSI/ATSI plans is not provided.		
	3. A description of how the district will monitor schools receiving Section 1003 funds is not provided. (This description will address how the district will monitor the implementation of those schools' TSI plans and what additional action the district will take if the TSI plan has been unsuccessfully implemented after a number of years.)		
	4. A description of what the school will do with stakeholders (including principals, other school leaders, teachers, and parents) to develop and implement a school-level TI plan to improve student outcomes based on the indicators in the statewide accountability system is not provided. The LEA's determined number of years for a school to be identified before additional action will be taken by the LEA is not provided. A description of the additional action to be taken by the district is not provided.		
	5. A description of how the district will use a rigorous review process to recruit, screen, select, and evaluate any external partners with whom the district will partner to implement strategies or interventions funded with Section 1003 funds is not provided or each part of the process is not addressed.		
	6. A description of how the district will align other Federal, State, and local resources to carry out the activities supported with Section 1003 funds is not provided or each entity is not addressed.		
	7. A description of how the district will, as appropriate, modify any practices and policies to provide operational flexibility that enables full and effective implementation of CSI and TSI plans is not provided.		
	8. A description of the process used by the school leadership team in collaboration with the district leadership to identify and select the evidence-based interventions is not provided.		
	9. A description of how districts with CSI, TSI, and ATSI school plans identify resource inequities, which may include a review of LEA and school level budgeting that will be addressed through implementation of the plan. (ESEA section 1111(d)(1)(B)(iv) and (2) (C)) is not provided.		
	10. Assurance and Certification of Approval have been checked.		
	3. Part II: Vision, Mission, Goals	Not Reviewed	←
	1. A vision of the school is not provided.		
	2. A mission of the school is not provided.		
	3. The improvement status is not selected.		
	4. All required subgroups are not selected.		
	5. Prior Year Proficiency % MAAP Spring Assessment is not provided for all required subgroups.		
	6. Current Year Proficiency % MAAP Spring Assessment is not provided for all required subgroups.		

Funding Codes



Accounting Manual for School Districts

Sections	Title	Page	Contact
A	Basic Principles	A-1	School Financial Services <hr/>  601-359-3294  Staff
B	Miscellaneous Issues	B-1	
C	Example Accounting Entries	C-1	
D	Purchasing	D-1	
E	Budgeting	E-1	
F	Activity Funds	F-1	
G	Fixed Assets	G-1	
H	Basic Coding Systems	H-1	
I	Fund and Accounting Group	I-1	
J	Balance Sheet Coding	J-1	
K	Revenue Coding	K-1	
L	"Unused at this time."	L-1	
M1	Expenditure Function Codes	M-1	
M2	Expenditure Object Codes	M-2	
N	Financial Statements	N-1	
O	Terminology	O-1	
P	Listing of Statutes	P-1	

Services
Accounting Manual for School Districts
Allocations - School Financial Services
Financial Exchange Transaction System (FETS) Information
Forms
Indirect Cost
PowerPoints and Presentations
Programs
Reporting and Deadlines


Function Code	Intervention/Strategy
1120, 1130, and 1140	Direct Supports for Students
1260	After School Programs
1270	Summer School/Extended School Year (Not for Promotion/Not for Credit)
1280	Tutors
1410	Summer School Programs (Promotion Only)
2210	Direct Supports for Teachers and Leaders

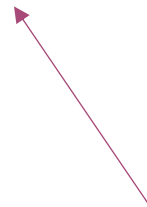
Object Code	Intervention/Strategy
300	Virtual License
500	Travel and Per diem
600	Textbooks
800	Dues and Fees

1003 Revision Process

Description (View Sections Only View All Pages)	Validation	Print Select Items
Create Comment		
[-] Allocations	Messages	Print
Allocations	Messages	Print
[-] District Level Application	Messages	Print
Application Components		Print
Part I: District Application for Section 1003 School Improvement Funds	Messages	Print
[-] School Improvement, 1003	Messages	Print
[REDACTED]		
Budget	Messages	Print
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Personnel Details (Summer School Pre K-12 School Level)		Print
Related Documents ←		Print
[-] Assurances		Print
Related Documents		Print
[-] School Improvement, 1003 Checklist		Print
School Improvement, 1003 Checklist		Print
All	Messages	Print

REVISED

Optional Documents		
Type	Document Template	Document/Link
Revision Form Revised on 01/25/2021 for SI 1003 ⓘ	 Revision Form	Upload New



School Improvement 1003

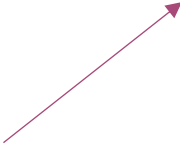
MCAPS Revision Form

District Name:	
School Name: (Please submit one revision form per school):	

Which intervention/strategy in your application is being revised? *(Select all that apply)*

<input type="checkbox"/>	ECP (Early Childhood Programs)
<input type="checkbox"/>	EBIR (Evidence-Based Instructional Resources)
<input type="checkbox"/>	HQIM (High Quality Instructional Materials)
<input type="checkbox"/>	ILT (Increased Learning Time)
<input type="checkbox"/>	L (Leadership)
<input type="checkbox"/>	OJEPD (On-going Job Embedded PD)
<input type="checkbox"/>	TI (Technology Integration)
<input type="checkbox"/>	Other:

This form will be utilized for any FY21, FY22, or FY23 revision.



Why is the revision being requested? <i>(Select all that apply)</i>	<input type="checkbox"/>	MDE revised school improvement allocations
	<input type="checkbox"/>	Over/Under budgeted (i.e., benefits, salaries, instructional resources, etc.)
	<input type="checkbox"/>	Comprehensive Needs Assessment review requires strategy change
	<input type="checkbox"/>	Funded position(s) not filled
	<input type="checkbox"/>	Other:

District Revision Number:	
School Revision Number:	
Fiscal Year (e.g., FY22):	

REMINDER

School Improvement Grants Period of Availability

Grant	Funding Year	Academic School Year	Obligation Date	Liquidation Date	Grant Life
1003	2021	2020-2021	September 30, 2023	December 30, 2023	July 1, 2020 – December 30, 2023
1003	2022	2021-2022	September 30, 2023	December 30, 2023	July 1, 2021 – December 30, 2023
1003	2023	2022-2023	September 30, 2024	December 30, 2024	July 1, 2022 – December 30, 2024

School Improvement

The Mississippi Department of Education identifies schools for additional assistance and support, which includes professional development, leadership coaching, additional funding, and assistance to support the school's transformation goals. We identify the schools that need the most assistance for their students to have the same opportunities for growth and success that exist for students in other schools. The Office of School Improvement (OSI) is responsible for supporting the systemic improvement and turnaround efforts of the lowest-performing schools.

The Every Student Succeeds Act (ESSA), a federal law, requires that each state identify two types of schools for support and improvement:

- Comprehensive Support and Improvement (CSI)
- Targeted Support and Improvement (TSI)
- Additional Targeted Support and Improvement (ATSI)



Four Domains



Professional Learning



School Identifications/Allocations



School Improvement

- 601-359-1003
- Staff
- FAQ

Links

- Chronic Absenteeism
- Cohort IV - SIG Competition
- Conferences
- Focus Effective Practice
- MCAPS District Contact List
- Mississippi Succeeds Plan
- School Improvement 1003 Allocations
- School Improvement Identifications
- Professional Learning

Resources

- Documents and Forms
- Comprehensive/Targeted Support and Improvement

Below, you will find guidance to receive substantial approval to allocate and obligate funds to address evidence-based interventions, activities, or strategies aligned to the following areas:

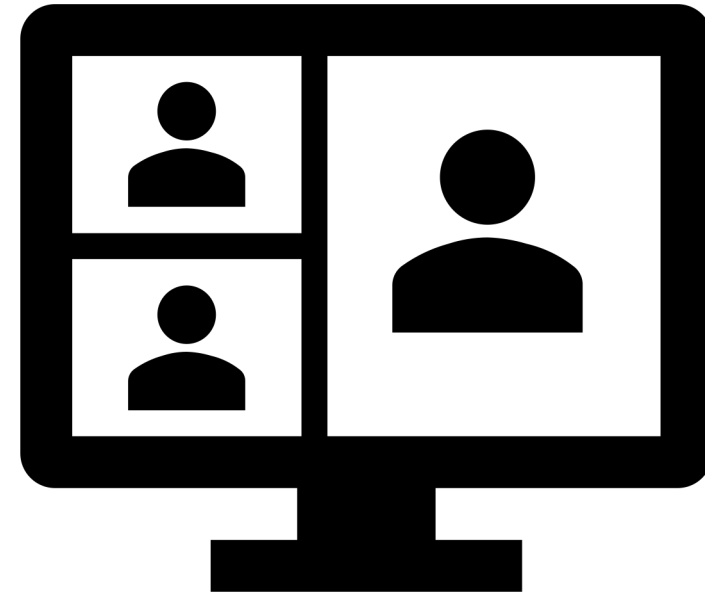
- leadership,
- high quality instructional materials,
- technology integration,
- ongoing job-embedded professional development,
- increased learning time,
- early childhood programs (Pre-K),
- evidence-based instructional resources, and
- other interventions intended to support instructional practices.

- Complete and submit Part I: District Application in MCAPS for Section 1003 School Improvement Funds
- Ensure that items 1-9 have been answered completely (each part of the question must be addressed)
- Ensure that the required assurance has been checked
- Ensure that the LEA Approval Certification addressing that the application will be reviewed by the identified parties prior to final approval has been checked
- Ensure that the district will verify the approved budget will be aligned to the district's accounting package

- Save the document using the following naming convention District Name_FY23 1003 Application Assurances
- Download the PDF using the MCAPS printing function and email a copy to tsi@mdek12.org
- The OSI Team will review submission
- A reply email granting substantial approval will be sent to the Federal Programs Director upon receipt and review
- The district may **obligate** funds following notification from the Office of School Improvement

Reimbursement will not be permitted until the application has been fully approved with a status of “LEA Superintendent Approved” status.

- February 8, 2023
- February 9, 2023
- February 20, 2023







Office of School Improvement

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