

# Information Refresher

Office of School Improvement

September 15, 2020



**Dr. Sonja Robertson**

Executive Director of School Improvement  
601-359-1003

## VISION

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To create a world-class educational system that gives students the knowledge and skills to be successful in college and the workforce, and to flourish as parents and citizens

## MISSION

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To provide leadership through the development of policy and accountability systems so that all students are prepared to compete in the global community

MISSISSIPPI STATE BOARD OF EDUCATION  
**STRATEGIC PLAN GOALS**

1

All Students Proficient and Showing Growth in All Assessed Areas



2

Every Student Graduates from High School and is Ready for College and Career



3

Every Child Has Access to a High-Quality Early Childhood Program



4

Every School Has Effective Teachers and Leaders



5

Every Community Effectively Uses a World-Class Data System to Improve Student Outcomes



6

Every School and District is Rated “C” or Higher



# School Improvement Overview

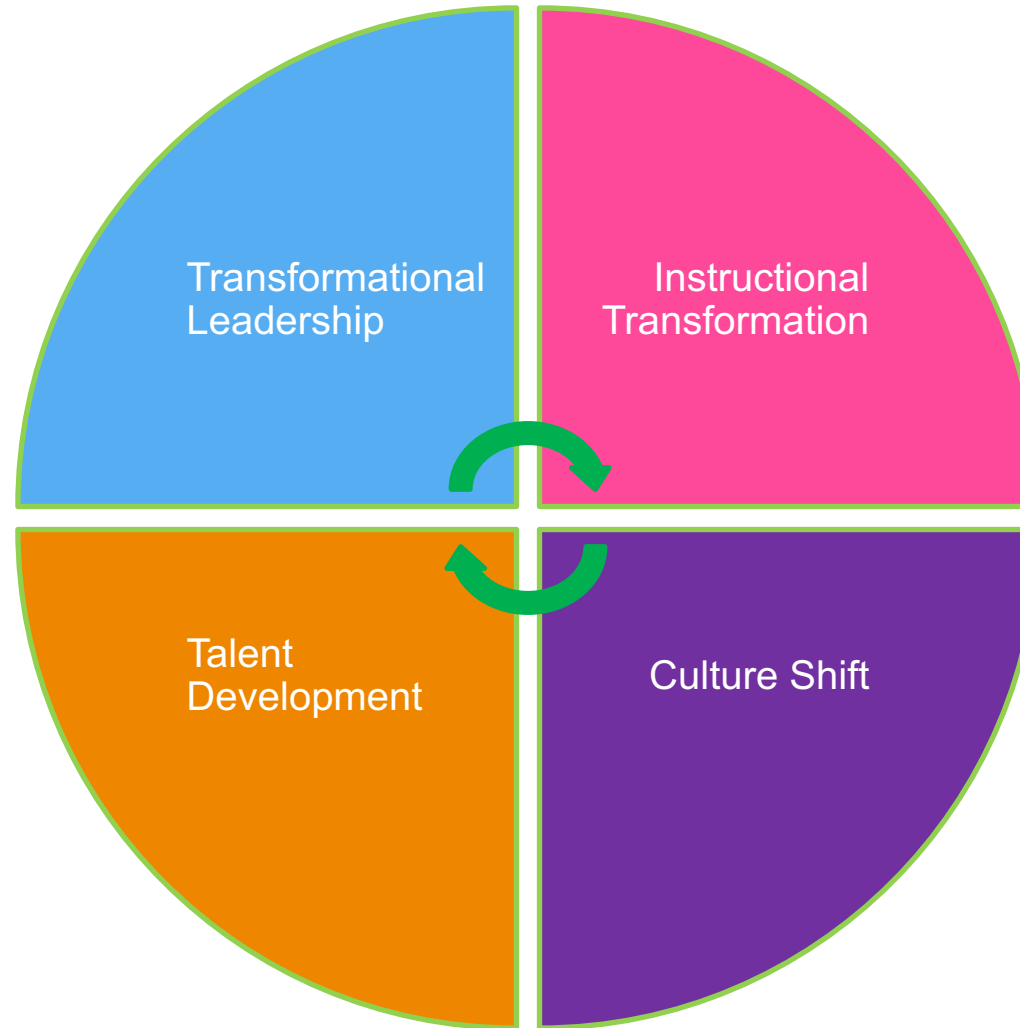
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School Improvement Framework

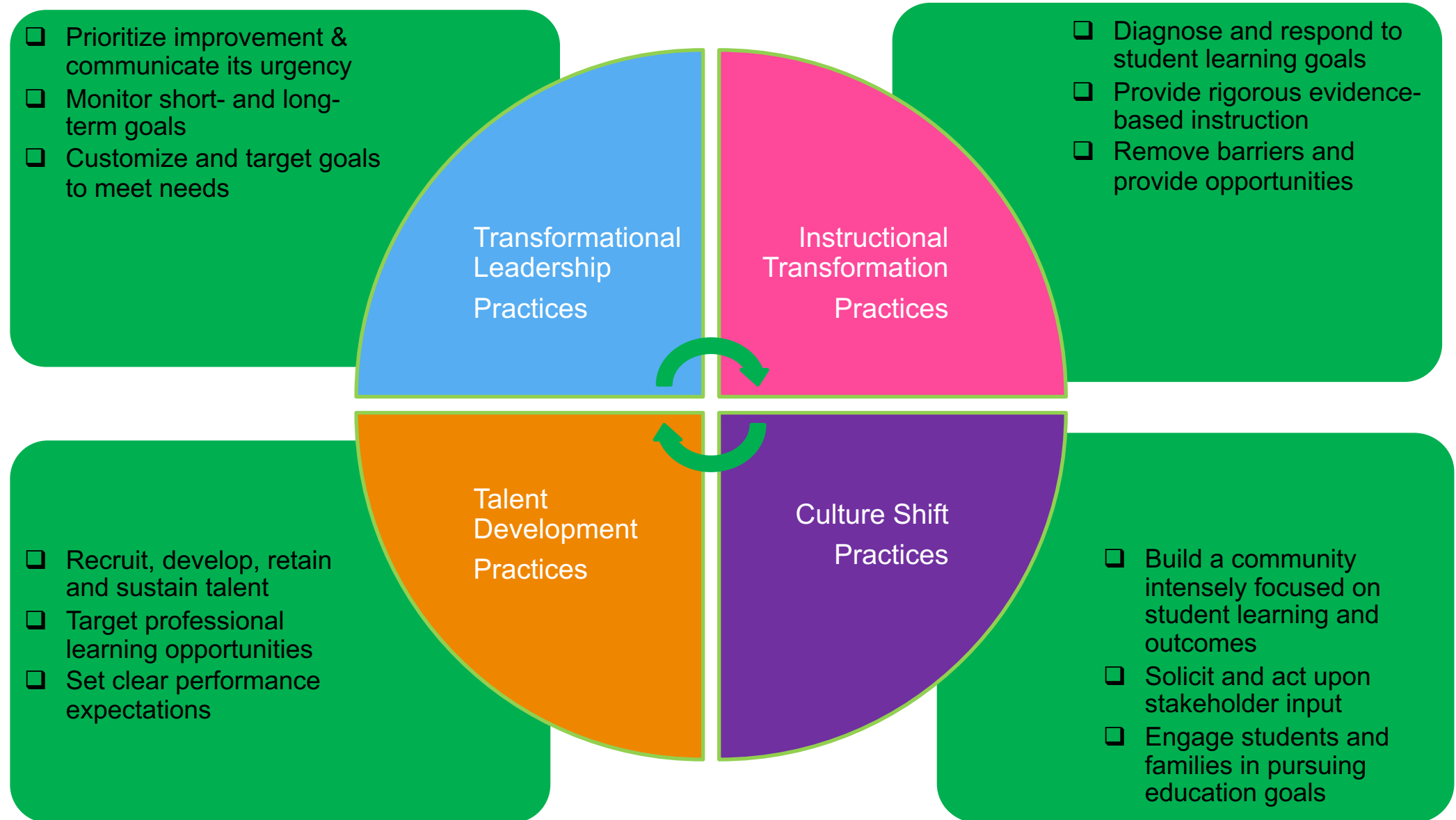
District and State Supports

Updates/Reminders

# Center on School Turnaround at WestEd – 4 Domains Framework



# Using the Framework



# Indicators of Effective Practice

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**Indicators of Effective Practice** are a collection of **research-based “best practices”** that provide guidance for *meaningful* and *intentional* change designed to increase student achievement.

# Indicators of Effective Practice

## Domain 1 Transformational Leadership

Principal establishes a sense of urgency and shared accountability for meeting school improvement objectives.

LEA and school have structured support systems for recruitment, placement, induction, and retention of teachers and leaders who have the skills needed for school transformation.

School aligns allocation of resources (money, time, personnel, etc.) to school improvement goals

A Leadership Team consisting of the principal, teachers who lead the Instructional Teams, and other key professional staff meets regularly (twice a month or more for an hour each meeting).

The Leadership Team monitors rates of student transfer, dropout, graduation, and post-high school outcome (e.g., student enrollment in college, students in careers) using a longitudinal data system

The Leadership Team implements, monitors, and analyzes results from an early warning system at the school level using indicators (e.g., attendance, academic, behavior monitoring) to identify students at risk for dropping out of high school.

## Domain 2 - Talent Development

Professional development of individual teachers includes an emphasis on indicators of effective teaching.

The traditional roles of the principal and other administrators (e.g., management, discipline, security) are distributed to allow adequate time for administrative attention to instruction and student supports.



# Indicators of Effective Practice

## Instructional Transformation

### Domain 3

Instructional Teams use student learning data to assess strengths and weaknesses of the curriculum and instructional strategies

The Leadership Team regularly looks at school performance data and aggregated classroom observation data and uses that data to make decisions about school improvement and professional development needs

Instructional Teams develop standards-aligned units of instruction for each subject and grade level

The school provides all students with academic supports (e.g., supplemental interventions) when needed to enable them to succeed in rigorous courses designed for college and career readiness

### Domain 4 - Culture Shift

School implements strategies and practices to improve school culture and climate.

The school provides all students with opportunities to learn through nontraditional educational settings (e.g., virtual courses, dual enrollment, service learning, work-based internships).

# SIG Components

## SIG Components

Organizational Structures

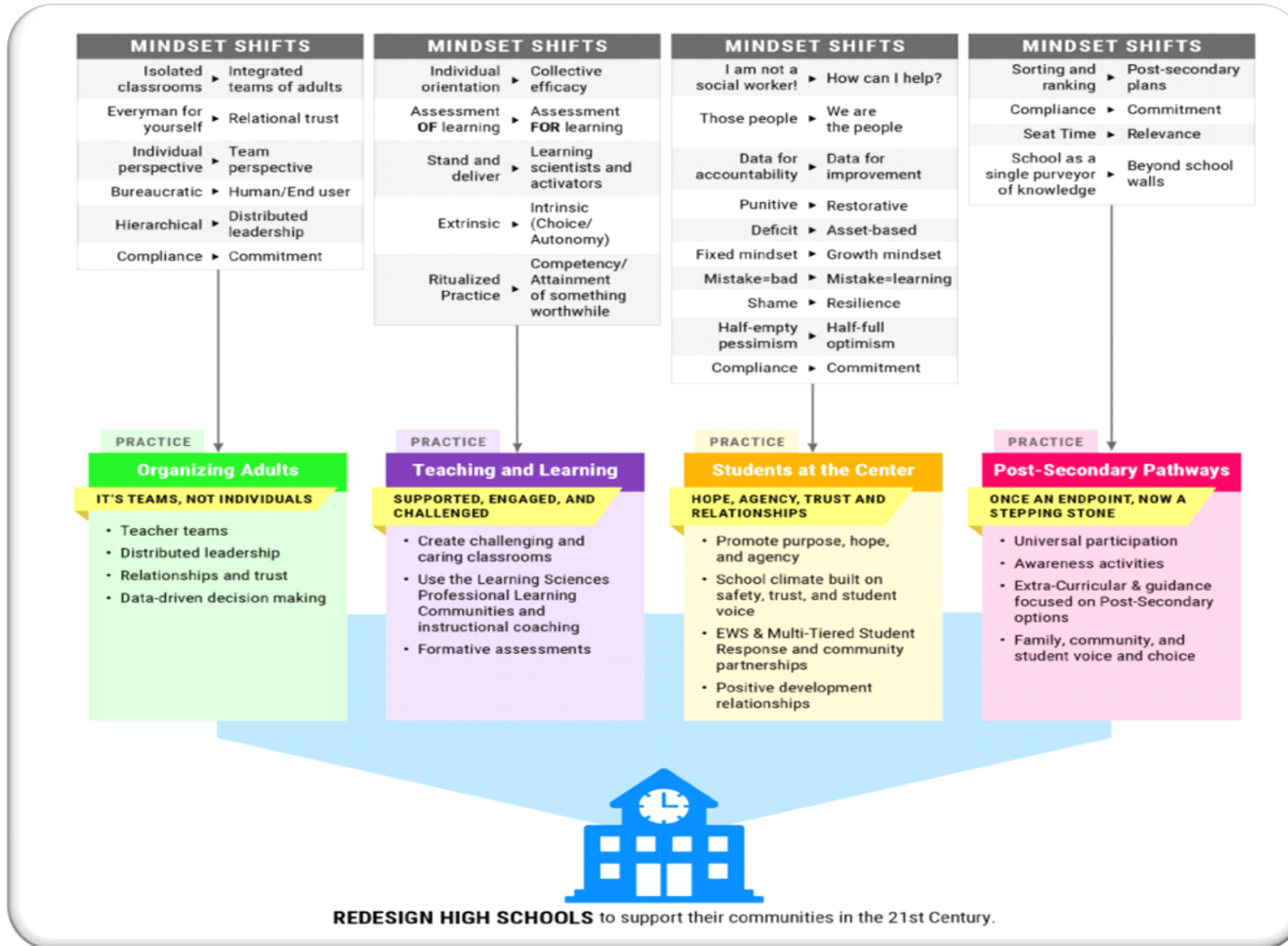
Leadership

Personal and Professional Development

Curriculum and Instruction

Support Systems/Strategies

# Cross State High School Collaborative



# Continuous Improvement Cycle



# District and State

## School Improvement Support Efforts

# How Do We Support?

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# What is our Strategy/Intervention?

What is our school improvement strategy for identified schools?



1. Coaching Administrators/Leadership Teams/Teachers
2. Federal Funding
3. Professional Learning Opportunities
4. Technical Assistance

# What does our strategy/intervention look like?



<b>Principal Support</b>	Work collaboratively with principals to examine and understand data to inform instructional direction for the school (for example: Data meetings, classroom observations, feedback loop, learning walks, scheduling)
<b>School Leadership Team Support</b>	Work collaboratively with the decision-making leaders in the school to use current and relevant data to inform plans and processes being implemented that are based on evidence (for example: action plans, leveraging funds, coordination of efforts across the school and district).
<b>Teacher Support</b>	Work collaboratively with teachers through and with the principal to identify and implement effective instructional strategies (lesson planning, differentiation, intervention practices)
<b>Professional Learning Support</b>	Support the principal and teachers through professional learning opportunities (facilitating PLCs, providing topic specific PD, and providing support with identifying and selecting services through the Professional Development Catalog).



# The Power and **Purpose** of District “Impact”

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# District “Impact” – Providing Direction



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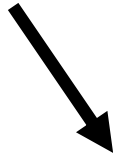
- ➔ Ensuring development and sustainability of School Leadership Teams
- ➔ Establishing district mentor programs
- ➔ Conducting regularly scheduled meetings with Federal Programs Directors
- ➔ Scheduling times to attend School Leadership Team meetings
- ➔ Monitoring established district protocols and/or established procedures
- ➔ Following up on next steps outlined in the school’s plan and/or SLT

# Technical Assistance

## How Do We Document the Work?

# Technical Assistance

## Identifying Information



### Technical Assistance Form Office of School Improvement

District: <u>Sample Consolidated School District</u>	School: <u>Sample Elementary School</u>	Date: <u>09/15/2020</u>
Support: <input type="checkbox"/> Level I <input type="checkbox"/> Level II <input type="checkbox"/> Face-to-Face <input type="checkbox"/> Virtual	Start Time: <u>1:30 pm</u>	End Time: <u>2:30 pm</u>
Designation: <input type="checkbox"/> Comprehensive Support and Improvement (CSI) <input type="checkbox"/> Additional Targeted Support and Improvement (ATSI) <input type="checkbox"/> School Improvement Grant (SIG)		

#### Focus Points

<input type="checkbox"/>	Classroom Observations	<input type="checkbox"/>	District Leadership Team (DLT)	<input type="checkbox"/>	Comprehensive Support and Improvement (CSI) Touchpoint
<input type="checkbox"/>	Administrator Feedback	<input type="checkbox"/>	School Leadership Team (SLT)	<input type="checkbox"/>	Professional Learning Communities (PLC)
<input type="checkbox"/>	Early Warning Indicators (EWS)	<input type="checkbox"/>	Multi-Tiered Systems of Support (MTSS)	<input type="checkbox"/>	MCAPS Plan Review/SIG Plan Review
<input type="checkbox"/>	Data (Academic/Behavior)	<input type="checkbox"/>	Individual Reading Plans (IRPs)	<input type="checkbox"/>	School Board Updates

# Technical Assistance

## Focus Points



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# Technical Assistance

## Indicators of Effective Practice

### Domain I (Transformational Leadership):

Choose an item. Choose an item.

**Action Steps to be Taken:**

### Domain II (Talent Development):

Choose an item. Choose an item.

**Action Steps to be Taken:**

### Domain III (Instructional Transformation):

Choose an item. Choose an item.

**Action Steps to be Taken:**

### Domain IV (Culture Shift):

Choose an item. Choose an item.

**Action Steps to be Taken:**

**Additional Comments:**

\_\_\_\_\_  
**MDE Representative**

\_\_\_\_\_  
**School/District Representative**

# Technical Assistance

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#### Additional Comments:

\_\_\_\_\_

MDE Representative

\_\_\_\_\_

School/District Representative

# Updates/Reminders

Office of School Improvement

# District School Improvement Facilitator

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- ❑ **Who** – Assigned by the Superintendent
- ❑ **What** – Directly supports school improvement initiatives

# Newly Identified Personnel

- Superintendent
- Principal
- Federal Programs Director
- School Improvement Facilitator

**Please provide the email address and phone number of all newly identified personnel to the Office of School Improvement**

**Submit information to: [tsi@mdek12.org](mailto:tsi@mdek12.org)**

# School Board Updates



## School Board Update Report 2020 – 2021

<b>Date of School Board Meeting:</b>				<input type="checkbox"/> Virtual		<input type="checkbox"/> In-Person	
<b>District Name:</b>							
<b>School Name:</b>				<b>School Identification:</b>			
				<input type="checkbox"/> CSI		<input type="checkbox"/> TSI	
				<input type="checkbox"/> ATSI		<input type="checkbox"/> SAR	
				<input type="checkbox"/> SIG			
<b>School Goals and Progress Toward Goals</b>				<b>Name of Benchmark Assessment:</b>			
<b>Overall School Goal</b>				<b>1<sup>st</sup> Benchmark Assessment Results</b>			
	<b>Reading</b>	<b>Math</b>	<b>Science</b>		<b>Reading</b>	<b>Math</b>	<b>Science</b>
<b>% Proficient</b>					<b>% Proficient</b>		
<b>% Growth of all</b>					<b>% Growth of all</b>		
<b>% Growth of bottom 25%</b>					<b>% Growth of bottom 25%</b>		
<b>2<sup>nd</sup> Benchmark Assessment Results</b>				<b>3<sup>rd</sup> Benchmark Assessment Results</b>			
	<b>Reading</b>	<b>Math</b>	<b>Science</b>		<b>Reading</b>	<b>Math</b>	<b>Science</b>
<b>% Proficient</b>					<b>% Proficient</b>		
<b>% Growth of all</b>					<b>% Growth of all</b>		
<b>% Growth of bottom 25%</b>					<b>% Growth of bottom 25%</b>		
<b>Describe the school's progress toward plan implementation (CSI/TSI/ATSI/SIG)</b>							

# School Board Updates

	October 2020	March 2021	June 2021	
<b>Total School Enrollment</b>				
<b>Tradition School Enrollment</b>				
<b>Hybrid School Enrollment</b>				
<b>Virtual School Enrollment</b>				
<b>Student ADA</b>				
<b>% of students with 2 or more absences for the month (<i>chronic absences</i>)</b>				
<b>Teacher attendance rate</b>				
<b># of discipline referrals</b>				
<b>Allocation of Resources: School Improvement Funding 1003 or SIG- School Improvement Grant Funding</b>				
<b>Allocation as of July 1, 2020 FY21</b>	<b>1<sup>st</sup> Quarter Remaining Balance</b>	<b>2<sup>nd</sup> Quarter Remaining Balance</b>	<b>3<sup>rd</sup> Quarter Remaining Balance</b>	<b>4<sup>th</sup> Quarter Remaining Balance</b>
<b>\$</b>				
<b>Remaining Balance</b> →				
<b>Allocation as of July 1, 2020 FY20</b>	<b>1<sup>st</sup> Quarter Remaining Balance</b>	<b>2<sup>nd</sup> Quarter Remaining Balance</b>	<b>3<sup>rd</sup> Quarter Remaining Balance</b>	<b>4<sup>th</sup> Quarter Remaining Balance</b>
<b>\$</b>				
<b>Remaining Balance</b> →				
<b>Allocation as of July 1, 2020 FY19</b>	<b>1<sup>st</sup> Quarter Remaining Balance</b>	<b>2<sup>nd</sup> Quarter Remaining Balance</b>	<b>3<sup>rd</sup> Quarter Remaining Balance</b>	<b>4<sup>th</sup> Quarter Remaining Balance</b>

# P16 Implementation



## P-16 Community Engagement Council Implementation Timeline

<p><b>September 2019</b></p>	<p><b>Release of Accountability Data</b></p> <ul style="list-style-type: none"> <li><input type="checkbox"/> A district that has been designate as Failing (F) as defined by the State Board of Education shall establish a community-based pre-kindergarten through higher education (P16) Council</li> <li><input type="checkbox"/> A district and/or school designated as a D or F shall establish a community-based pre-kindergarten through higher education (P16) Council</li> </ul>
<p><b>December 2019</b></p>	<p><b>Initiator's Meeting</b></p> <ul style="list-style-type: none"> <li><input type="checkbox"/> District and Community Representatives Meet</li> <li><input type="checkbox"/> P16 Mission Statement Developed</li> <li><input type="checkbox"/> Agreement developed on number of representatives from each category</li> <li><input type="checkbox"/> Public meeting date, time and location determined and Publicized</li> </ul>
<p><b>February 2020</b></p>	<p><b>Selection Meeting</b></p> <ul style="list-style-type: none"> <li><input type="checkbox"/> Community Members from all P16 categories meet together</li> <li><input type="checkbox"/> Community is briefed on P16 purpose and rules</li> <li><input type="checkbox"/> Community members split into six (6) categories</li> <li><input type="checkbox"/> Members in each category select their representatives for the P16 Council</li> </ul>
<p><b>April 2020</b></p>	<p><b>Formation Meeting</b></p> <ul style="list-style-type: none"> <li><input type="checkbox"/> Category representatives meet as newly independent P16 council</li> <li><input type="checkbox"/> P16 members select officers</li> <li><input type="checkbox"/> P16 Council selects date of next P16 meeting</li> <li><input type="checkbox"/> P16 members seek introduction at next school board meeting</li> <li><input type="checkbox"/> P16 Council becomes independent of the local school district or school</li> </ul>
<p><b>August 2020</b></p>	<p><b>Reminders</b></p> <ul style="list-style-type: none"> <li><input type="checkbox"/> Set calendar for continuation of meeting dates (i.e., monthly)</li> <li><input type="checkbox"/> Revisit mission statement and bylaws</li> <li><input type="checkbox"/> Ensure the council is representative of a broad-section of the community (Constituent Categories)</li> <li><input type="checkbox"/> Continue making assessments of the strengths and limitations for the school district and its schools as a basis for recommending effective approaches to create quality, healthy schools</li> </ul>

# Parent Notifications

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- Only schools that were part of a reconfiguration are required to update the parent notification.

**\*Revised Date\***

- Complete by ***September 30, 2020***



# Upcoming PD Reminder

Title	Date	Time
Navigating Through the School Improvement Process: <b>New Principals</b> of Identified Schools	September 15	10:30 – 12:30
Navigating Through the School Improvement Process: <b>Assistant Principals</b> of Identified Schools	September 22	10:00 – 12:00
Fiscal and Program Monitoring	September 29	1:00 – 2:00
Cross State High School Collaborative <i>Landscape Analysis Due: October 9, 2020</i>	October 19	9:00 – 10:30

# Identification Cycle

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MISSISSIPPI  
DEPARTMENT OF  
EDUCATION

Ensuring a bright *future* for every child

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# Sonja Robertson

Executive Director

[srobertson@mdek12.org](mailto:srobertson@mdek12.org)

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